

The local government event of the year

Annual conference and exhibition



Manchester Central, 2-4 July 2013

Conference programme for internal use (as at 25 April 2013)

New model for local government strands

Growth
Sustainable funding
Independent LG
Welfare reform

Social Care Sector led improvement

Community budgets Political / other

Tuesday		
9.00	Registration	Central foyer
		entrance
10.45	Political group and officer meetings	
	LGA Conservative Group meeting	Exchange
	Refreshments and lunch in main exhibition	Auditorium
	LGA Labour Group meeting	Charter 1
	Refreshments and lunch in innovation zone	
	LGA Liberal Democrat Group meeting	Charter 3
	Refreshments and lunch in main exhibition	
	LGA Independent Group meeting	Charter 2
	Refreshments and lunch in Charter 2	
	Chief Executives meeting, From Reputation to	Exchange 9
	Trust	
	The LGA, SOLACE and LG Comms have	
	collaborated on two previous Reputation projects. As	
	we move towards new relationships with citizens we	
	need also to move beyond a focus purely on	
	reputation, to one based more around trust. What	
	does this mean, and how do we do it? This session	
	will focus on the progress made to date, and allow	
	chief executives to help shape the next stage of the	
	work, which will be formally launched at the SOLACE	
	conference in October.	
	Speakers include	
	Martin Reeves, Chief Executive of Coventry and	
	President of SOLACE	
	David Holdstock Director of Communications, LGA	
	Cormac Smith Director of Communications,	

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1.00	General Assembly 1.00 Elections and business	Exchange Hall
	1.15 General Assembly debates	
	2.00 Keynote speech by Councillor Sir Merrick Cockell , Chairman, Local Government Association	
2.20	Refreshment break and exhibition viewing	Main exhibition – Central Hall
2.50	Conference openingWelcome to conference, Councillor Sir MerrickCockellWelcome to Manchester, Lord Mayor ofManchesterWelcome by our main sponsor, Michael Quicke,Chief Executive, CCLA	Exchange Hall
3.00	Rewiring local democracy A chance for conference to debate the issues emerging from its work on New Model for Local Government to be put forward to the party conferences in the Autumn. This debate will focus on focus on how independent local government should be in the future and what appetite there is for the risks that might involve?	Exchange Hall
	Speakers: Matthew Taylor, Chief Executive, RSA Councillor Nick Clarke, Leader, Cambridgeshire County Council Mayor Dorothy Thornhill, Watford Borough Council Councillor Jason Kitcat, Leader, Brighton and Hove Council Other panellists to be confirmed Chair: Mike Burton, The MJ	
4.00	Welfare reform – the role of local government in delivering positive changeThis session will set out the Government's position; how the implementation has worked to date and the timetable and aspirations going forward. To set out what success looks like and the timescales in which the Government believes it can be achieved. With a particular emphasis on the role of local government and its partners in implementing the reforms and delivering successful outcomes, and on effective partnership between national and local government.Speakers to be confirmed	Exchange Hall

4.45	Concurrent workshops sessions	
	W1 Making your Local Economic Partnerships	Exchange 4-5
	(LEPs) work	
	LEPs are sub-regional partnerships between local authorities and businesses.	
	The development of LEPs has been largely organic	
	in nature, and it already apparent that each of the 39	
	LEPs are at different stages of development, with	
	unique sets of ambitions and opportunities.	
	In addition to the role's that LEPs have carved out for	
	themselves, the Government has outlined a	
	significant portfolio of opportunities for LEPs and	
	local government, including access to a new single-	
	pot of public growth spend.	
	This session therefore provides a valuable and timely	
	opportunity to:	
	(i) reflect on their geographies – do LEPs reflect	
	the specific economic footprint of the market failure	
	that needs to be addressed. How can existing LEP	
	geographies and governance be flexed to meet the	
	needs of such places?	
	(ii) How confident are LEPs that they have the leadership and operational capacity to undertake	
	their emerging roles? What's the local government	
	offer?	
	Speakers:	
	David Marlow, Third Life Economic Ltd	
	Other speakers to be confirmed	
	W2 The visitor economy: a powerhouse of local	Exchange 1
	growth	
	The visitor economy is the UK's sixth largest	
	industry, and in the current climate of economic	
	uncertainty it is one of the only sectors seeing	
	substantial growth. At this workshop we will be	
	discussing where the opportunities to drive local growth through the visitor economy lie, and sharing	
	good practice of council's leadership role in	
	achieving this.	
	Speakers:	
	James Berresford, Visit England	
	Councillor Ann Steward, Norfolk County Council	
	Other speakers to be confirmed	
	W3 Raising awareness of child sexual	Charter 3
	exploitation	
	Child sexual exploitation (CSE) is an appalling	
	criminal act and the scale of this crime is truly	
	shocking. All local areas must investigate the extent	
	of the problem locally and develop appropriate and	
	effective local responses. Councils and councilors	
	play a critical role in helping raise awareness both	

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	 within their councils but also working with local agencies and communities as they cannot tackle the extent of this problem alone. To help them in this role the LGA have been running a national awareness raising campaign and launching a toolkit for councils to use in raising awareness locally. Speakers: Sue Berelowitz, Deputy Children's Commissioner Rhammel Afflick, British Youth Council Other speakers to be confirmed 	
	W4 Planning for posterity: using your planning	Charter 2
	service to attract investment Fundamental reforms to the planning system are underway and it continues to be very much a part of the political and media debate about growth. As Councils up and down the country actively pursue growth, this session will explore how planning can help deliver local growth ambitions, create certainty for developers and businesses to invest in growth and ensure communities can shape development in their area.	
	Speakers from central and local government and the private sector will offer their perspectives and experience and provide an opportunity to discuss how planning can help attract investment, forge new partnerships and deliver growth. Speakers: Councillor Keith House , Leader, Eastleigh Borough Council Other speakers to be confirmed	
	W5 Social Investment Session details to be confirmed	Exchange 2-3
	W6 The future role of the Chief Executive A panel of chief executives and leaders will discuss the future role of the chief executive. Speakers to be confirmed	Charter 1
5.45	Civic Drinks reception	Main exhibition – Central Hall
6.45	Evening fringe meetings TEF 1 Women's Local Government Society An open invitation meeting to all delegates attending conference to learn more about the work of the Women's Local Government Society and its plans for the future	Exchange 1

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TEF2 Managerial leadership seminar (LGA) A presentation on work the LGA has commissioned looking at existing leadership development for managers, where the gaps are and some options for the role the LGA could play in filling some of the gaps or helping to shape the market. This will be followed by a discussion/ Q&A about the points raised.	Exchange 2-3
 TEF3 Making transparency work for you (LG inform) Do you and your council make the most of transparency and open data? Transparency and open data is a key government agenda, for driving accountability, efficiency and growth. This session will demonstrate the use and value of transparency and open data. In particular, it will highlight how councils can use data transparently as a means to be more accountable to citizens, provide efficient and better services and engage with communities and business. Examples will be 	Exchange 4-5
 presented from a range of authorities that have used open data, for example, to review spending, or to make transport more safe and accessible. It will also demonstrate LG Inform, the LGA's online data service, to show how data can be used meaningfully to look at service performance and share information with residents. Councillor Cheetham will lead a discussion on the value and benefits of using open data and explore 	
the concerns related to transparency. TEF4 Getting out and about; what's it worth ? I'DGO Good design contributes to the ease with which we can get out and about, regardless of our age or ability. In terms of wellbeing and quality of life, we all benefit from getting outdoors, contact with nature and increased opportunities for social interaction. At this panel event, the Inclusive Design for Getting Outdoors (I'DGO) consortium and Manchester City Council will share examples of good practice in the planning, design and maintenance of the urban environment; easy 'wins' for local government which cost very little but which can make all the difference to getting out of the house. This is crucial as we move towards addressing the socio-economic costs, locally, of a globally ageing population.	Exchange 7

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	TEF5 Growth & Investment: Lessons from the Commonwealth and beyond This session with showcase the experiences of councils in stimulating local growth across the Commonwealth and beyond. It will provide some critical challenge to UK councils from abroad on thinking creatively about the role of local government in stimulating local growth, partnership working, challenging cultural barriers and institutionalized ways of working.	Exchange auditorium
	TEF6 DCN/iESE Details to be confirmed	Exchange 8
	TEF7 Going for Growth: Delivering Place Leadership The role of local government in economic development is continually evolving. This event will share the learning and insight which Stoke-on-Trent City Council and Staffordshire County Council have built from unique partnership working with businesses and each other, and discuss delivering place leadership through the tools afforded by City Deals	Exchange 6
	TEF8 IPPR Details to be confirmed	Exchange 10
7.30	Political group and officer dinners LGA Conservative Group dinner	Alexandra Suite, Midland Hotel
	LGA Labour Group dinner	Charter 1-3
	LGA Liberal Democrat Group dinner	Exchange 9
	LGA Independent Group dinner	Exchange 11
	Chief Executives dinner sponsored by PFRA and Zurich preceded by SOLACE drinks reception	Manchester Town Hall
Wednesd	av 3 July	
8.00	Externally organised fringes	
	WBF1 Design Council	Exchange 1
	WBF2 Mutual Respect: new procurement rules	Exchange 2-3
	promise to unlock the door to staff led mutuals becoming a serious provider of local government services. How can Councils get the best from these	
	alternative models? Trowers	
	WBF3 The public sector's hidden treasure: the £1.5bn of untapped income (Oxygen)	Exchange 4-5
	The event will explore new ways in which Local Authorities are already succeeding in unlocking substantial income from their greatest untapped	
	asset – their spend. The key focus will be generating	

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	a new revenue stream to protect front line jobs and services in the face of budget cuts as well as accelerating liquidity into the local economy.	
	WBF4 Partnership Local Authorities and Care Funding Information and Advice – Bridging the Gap	Exchange 10
9.15	What the papers say	Exchange Hall
9.30	Political spokesperson Rt Hon Andy Burnham MP, Shadow Secretary of State for Health	Exchange Hall
10.00	Political spokesperson Rt Hon Vince Cable MP, Secretary of State for Business, Innovation and Skills	Exchange Hall
10.30	Refreshments	Main exhibition –Central Hall
11.15	Concurrent workshop sessions	
	W7 Improving services with the support of peers (LGA) What do you do if you need to improve a key council service? Many councils are now turning first to their colleagues in the sector for help. This session will explore how the leadership of two councils acknowledged they had a problem and worked with other councils, the LGA and the Children's Improvement Board to understand what was going wrong and get back on the right track. Speakers to be confirmed	Exchange 11 Charter 2
	W8 Local government is 'open for business' Local growth and job creation remains a priority for councils and is at the heart of the LGA New Model for Local Government. Councils can provide a unique understanding of their local economy and business environment, which continues to be recognised under new initiatives such as Local Enterprise Partnerships (LEPs), City Deals and local business rates retention.	
	99% of businesses in the UK are Small and Medium Enterprises (SMEs). In fact 96% or 4.6 million are micro businesses that employ less than 10 people. While it is difficult for national government to accommodate the differing pressures and priorities of small businesses, councils are in a position to directly engage with businesses at local level, understand the needs of industry in their area and	

promote the right conditions for growth. This workshop provides the opportunity for councillors to understand business views about local government and have an open debate about how businesses and councils can work together to create a prosperous future. Speakers: James Lowman, Association of Convenience Stores Others to be confirmed	
 Chair: Councillor Mehboob Khan, Chair, Safer and Stronger Communities Board, LGA W9 "There's no place like home". Meeting	Charter 3
housing need locally. Building new homes and making the best use of existing homes meet local needs is crucial to dealing with the increasingly acute shortage of homes and pressure on affordable housing. Kick-starting housebuilding will also deliver wider growth benefits. This session will explore the challenges councils face and investigate how they are working with partners and using their planning powers, assets and new flexibilities under self financing to support housing provision. The session will also look to the future to explore what more councils could do if given the financial flexibilities.	
 Speakers to be confirmed W10 How will Adult Social Care be delivered in	Exchange 9
2018? Given the need to respond to the challenges of funding and demography, adult social care will look very different in the future. The LGA is working hard to secure the changes needed to ensure the future of the social care system and to address the current funding problem. This is a key priority for local government and the LGA, not just for those who rely on our services, but also for the financial sustainability of the sector as a whole and the wellbeing of all local residents.	
This workshop will showcase councils who are leading the way in exploring new models of delivery to ensure efficient, integrated and easily navigable adult social care. The session also will consider the workforce implications for the successful engagement and transfer of employees. Speakers from a range of councils will provide innovative examples of service transformation and will explore the challenges of working within an already stretched	

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system. Attendees also will have opportunities to share their own ideas and developments on delivering services in the future. Speakers: Theresa Grant , Chief Executive, Trafford Metropolitan Borough Council Other speakers to be confirmed	
W11 The end of the ASBO: new tools for tackling ASB The Home Office is looking to rationalize the tools and powers for tackling anti-social behaviour. The current 19 powers will be replaced by six new ones. The intention is that they should be easier, quicker and cheaper to use, allowing councils and the police to deal more effectively with anti-social behaviour. This workshop will explore the six new powers: for example how the new crime prevention injunction differs from the existing ASBO; and what the proposed community trigger means for local authorities in addressing persistent ASB. It will provide an opportunity for the LGA to hear about councils' priorities for our lobbying on a new ASB Bill which we expect to be introduced later this year. Speakers: Councillor Philip Evans, Safer and Stronger Communities Board, LGA Other speakers to be confirmed	Exchange 10
 W12 The commissioning council? Many councils have expressed an interest and ambition to become a commissioning council - this workshop will aim to provide practical examples of what this means and the benefits of improved commissioning: Learn how councils who have been through the Commissioning Academy are radically improving their approach to commissioning as a result Hear from both senior elected members and officers Dispel some common commissioning myths Learn more about the Cabinet Office and LGA's Commissioning Academy offer and how your council can get involved. Speakers: Eric Robinson, Staffordshire County Council Councillor Barbara Brownridge and Michael Jameson, Oldham Metropolitan Borough Council Pippa Bass, Cabinet Office 	Charter 1

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12.15	Lunch	Main exhibition – Central Hall
	WLF1 Chief Executives session Margaret Heffernan, CEO, Entrepreneur, Columnist Huffington Post and author of Wilful Blindness Margaret Heffernan is the acclaimed author of Wilful Blindness, in which she explores how people and organisations can ignore the obvious. In the light of such public sector failures such as those experienced at Mid Staffordshire Trust, how can we ensure there is no repetition in local government?	Exchange auditorium
	WLF2 CCN Leaders/Leading Members Summit (invite only)	Exchange 2-3
	WLF3 DCN Executive (invite only)	Exchange 1
2.00	Parallel plenary sessions	
	PP1 Media City	Charter 1
	 PP2 Making health everybody's business Education to promote healthy lifestyles, sport and leisure programmes to increase physical activity, planning and housing to tackle damp and pollution: there is scarcely an area of local government that doesn't impact upon the public's health. In Victorian times local government pioneered and introduced the provision of clean water, universal education, decent public housing, food inspection and the detection and treatment of infectious diseases. In the twenty-first century we are building new partnerships and taking on a critical leadership role in improving the nation's health. The conditions in which people are born, grow live, work and age impact on the health of the nation is a stark reminder of the continuing social and economic cost of health inequalities. Local councils have experience of building the wider determinants of good health and working to support individuals, families and communities. Delegates will hear how we develop a culture in which health is at the core of integrated planning and services, in which all parts of the council and all of the providers delivering services on the council's behalf understand how they can contribute to better public health outcomes. 	Exchange hall

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	Speakers: Councillor Steve Bedser Birmingham City Council Other speakers to be confirmed	
	PP3 Using digital to transform services and deliver efficiencies Sophie Brendel, Head of Digital, BBC Chair: Councillor Marianne Overton, Vice Chair, LGA	Charter 3
	PP4 Innovation: From 'best' to 'fresh' practice This session will examine the approaches being explored and developed to drive better outcomes, reduced costs and improved services through innovating, prototyping and collaboration. The value of such approaches as Councils continue to face unparalleled challenges will be set out, using practical case studies to illustrate the issues involved.	Exchange Auditorium
	Speakers: Geoff Mulgan , Nesta CIIr Peter Fleming , Chairman, Improvement and Innovation Board, LGA Hannah Rees , Cornwall Council and winner of the 2012 Local Government challenge	
2.50	A new partnership for growth In 2012, the Government commissioned Lord Michael Heseltine to review how the UK could enhance its global competitiveness. The Heseltine Review made a powerful case for a major rebalancing of responsibilities for economic development between central and local government, which the Government has accepted in principle. In this session, Lord Heseltine will share his views on how this vision can now be turned into reality. The Rt Hon the Lord Heseltine Chair: Councillor Sir Merrick Cockell, Chairman, LGA	Exchange Hall
3.40	Refreshments	Main exhibition – Central Hall
4.10	Political spokesperson Rt Hon Eric Pickles MP, Secretary of State for Local Government	Exchange Hall
4.45	Political group and officer meetings LGA Conservative Group meeting	Exchange Auditorium
	LGA Labour Group meeting	Charter 1

ANNEX 4 LGA Independent Group meeting Charter 2 Chief Executives meeting, reshaping your Exchange 9 workforce We understand that councils face unprecedented change right now - this masterclass supports councils by sharing five tried and tested approaches that enable you to: Better engage employees to drive more productivity Design new organisational structures to enable better decision accountability and reduce costs and remove bureaucracy. build resilience and provide tools for managers to solve workforce problems and issues quickly and efficiently create effective pay strategies and improve impact of local reward schemes understand how to effectively plan to future proof your workforce Speakers John Bruce-Jones, Partner, Stanton Marris Jane Farell, Director, EWG Chair: Sir Steve Bullock, Chair, Workforce Board, LGA 5.45-6.30 Main exhibition **Drinks reception** - Central Hall 6.45 **Evening fringe events** Science WEF1 CCN reception Museum WEF2 National Association of ALMOs Exchange 1 WEF3 Sex, drugs and alcohol:a new era for Exchange 2-3 public health? Terrence Higgins Trust Local Authorities' new responsibilities for public health have been welcomed as an opportunity to improve integration, take services into communities, embed public health into Local Authorities' other functions and stimulate a new range of approaches to tackling the UK's major public health problems. like alcohol misuse, drug dependency, teen pregnancy, and sexually transmitted infections. This session will look at tangible ways that Local Authorities can change public health for the better. Councillor Louise Goldsmith, Leader, West Sussex **County Council** Councillor Jonathan McShane, Cabinet Member for Health, Social Care and Culture, Hackney Council Sir Nick Partridge, Chief Executive, Terrence Higgins

Chair (and speaker) Lord Victor Adebowale, Chief

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	Executive, Turning Point	
	WEF4 The IET	Exchange 9
	WEF5 Peer Challenge	Exchange 10
	WEF6 Co-operative Councils Network	Exchange 4-5
	 WEF7 Design and the future of local public services (London Borough of Lewisham) This session will be based on the recent Design Commission report on how design can improve local public services and lower their cost. It will invluce local examples from Councils from across the country Speaker details to be confirmed WEF8 Individual Electoral Registration (Cabinet Office) 	Exchange 11 Exchange 8
Thursday 4	July	
8.00	Breakfast sessions	
	TBF1 Knight Efficiency Review (Fire)	Exchange 1
	Details to follow	C
	TBF2 Shared Chief Executives – a move towards smarter working	Exchange 2-3
	In recent years the number of councils sharing chief executives has grown, largely as a response to the public sector funding squeeze. Yet for some, sharing has been merely the first, albeit important, step towards evolving new, smaller, smarter and swifter ways of operating.	
	This workshop brings together some of the UK's leading practitioners in this field. They will be openly sharing their experiences in the 'hard' elements of this change mix, including integrating staff, creating more outward-looking structures and multi-council partnership working – with diminishing budgets, focused on improving outcomes for our communities.	
	They will also offer observations on the 'soft' and frequently overlooked aspects of change that are so vital to delivery: creating the spaces and opportunities for new behaviours and relationships to flourish in political and officer environments.	
	If you have decided to share, or are tentatively thinking about it, this session is for you. Speakers to be confirmed	
	TBF3 East of England LGA and Public-I"Networked Councillor"If we are going to have more networked and digitalcitizens we are going to need politicians with the rightskills – we will need networked councillors. This is	Exchange 4-5

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	not just about equipping politicians with the practical skills but it is about addressing the strategic challenges that a more networked world brings. This is a chance to debate what is needed to help meet this ambition.	
	TBF4 Local Government Boundaries Commission for England	Exchange 8
9.15	Parallel plenary sessions	
	 PP5 Hidden talents, reducing youth unemployment Councils are ambitious for their young people, but local efforts are hampered by a complex set of centralised schemes not responding to needs of too many young people or the demands of too many local employers. Local government has stepped up with an offer to reduce youth disengagement by locally integrating services around young people furthest from work, and by matching training with the needs of local employers. This sub-plenary will examine the opportunities for local authorities to take the lead in reducing youth unemployment. Speakers: Baroness Stedman-Scott, Tomorrow's People Other speakers to be confirmed 	Charter 3
	 PP6 Engaging your workforce: taking the team with you This session will reinforce the importance of employee engagement in driving organisational performance and success in all sectors and types of workplace. We will explore what employee engagement really means, why it matters and what organisations are doing or have to do to achieve it, particularly when councils are facing what feels like a never-ending diet of bad news, job insecurity, further cuts. Councillor Simon Blackburn, Leader, Blackpool Council (confirmed) Other speakers to be confirmed 	Exchange 9
	PP7Whole Place Community Budgets – Public Service TransformationA sub plenary session reviewing the four whole place pilot areas' progress with delivering the plans drawn up over the pilot period and hearing from new areas	Charter 3

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	adopting a whole place approach. In particular hearing how the learning and lessons from the pilots is helping them develop their plans and shape their aspirations Speakers to be confirmed	
10.00	Refreshments	Main exhibition – Central Hall
10.30	Plenary session – Local Government funding model: reloaded Speakers to be confirmed Professor Tony Travers, London School of Economics	Exchange Hall
11.10	Plenary session – what good adult social care looks likeAngela Rippon, Broadcaster and Alzheimer's Society AmbassadorThe Rt Hon The Baroness Bakewell, DBE, Dignity in Care AmbassadorAndrew Harrop, General Secretary, Fabian SocietyParallel plenary sessions	Exchange Hall
	PP9 Public Health discussion session Details to be confirmed	Charter 3
	PP10 Meet the Inspectors Sir Michael Wilshaw, Chief Inspector, OFSTED Councillor Phil Davies, Leader, Wirral Metropolitan Borough Council	Exchange 9
	 PP11 Making welfare reform work – the role of local partners A sub-plenary panel session setting out local government and its partners' view of the key challenges in implementing the reforms and how they might be best addressed at the local level. Speakers with complementary but varied perspectives will outline their view of the challenges; what they think needs to happen to make the reforms a success, including considerations of community resilience and viable alternatives to 'top-down' state support as well as housing and employment. Speakers to be invited: Councillor Sharon Taylor, Leader, Stevenage Borough Council Voluntary sector speaker to be confirmed Paul Gray, Chair, Social Security Advisory 	Charter 2

	Committee	
12.45	Lunch	Main exhibition
	1.15-2.00 Fringe meetings	
	TLF1 Crisis comms for members	Exchange 1
	Session details to be confirmed	Exchange 1
	TLF2 DCN assembly	Exchange 11
	TLF3 Local authority bonds	Exchange 2-3
	What are the innovative ways in which local	
	government could raise finance and what potential is	
	there for a collective municipal bonds agency?	
	Speakers to be invited	
	Lars Andersson, Former President Kommuninvest	
	(Swedish Local Government Funding Agency)	
	Councillor Sir Merrick Cockell, Chairman, LGA	
	Chair: Cllr Edward Lord	
	TLF4 Police and crime commissioners working	Exchange 4-5
	with local authorities	
	Police and crime commissioners have a unique	
	democratic mandate to hold their police force to	
	account and tackle crime in their area. Such a huge	
	task requires PCCs to work with, and commission	
	services from, a wide range of partners to achieve	
	their objectives and respond to the priorities of their local areas. Councils have a similarly unique local	
	democratic mandate and a track record of working in	
	partnership with other public agencies and the	
	private and voluntary sectors. Now that PCCs have	
	been in office for 7 months, this session will be a	
	stocktake on how PCCs and councils are joining up	
	services and sharing knowledge and expertise.	
	Speakers:	
	David Lloyd, Police and Crime Commissioner for	
	Hertfordshire)	
	Other speakers to be confirmed	
	TLF5 CCLA fringe	Exchange 9
	Details to be confirmed	
	TLF6 DCLG neighbourhood budgets	Exchange 10
	Details to be confirmed	
	TLF7 Fujitsu	Exchange 6
	Details to be confirmed	
2.15-3.15	Political group and officer meetings	
	LGA Conservative Group meeting	Exchange
	LGA Labour Group meeting	Auditorium Charter 1
	LGA Liberal Democrat Group meeting	Charter 3
	LGA Independent Group meeting	Charter 3
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	Chief Executives meeting, Demand Management	Exchange 9

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3.30-4.00	Plenary session – Independent Local Government Rt Hon Hilary Benn MP, Shadow Secretary of State for Local Government	Exchange Hall
4.00-4.30	Political spokesperson Rt Hon Jeremy Hunt MP, Secretary of State for Health	Exchange Hall
4.30-5.30	LG Challenge reception and award	Gallery